

BRIGHTSPRING HEALTH SERVICES, INC. CODE OF ETHICS AND BUSINESS CONDUCT

Business Ethics and Compliance Standards and Procedures

Integrity, honesty and sound judgment are fundamental to the reputation and success of BrightSpring Health Services, Inc. (“**BrightSpring**”) and its subsidiaries (collectively, the “**Company**”). The policies outlined in this Code of Ethics and Business Conduct (this “**Code**”) are designed to ensure that all directors, officers (including the principal executive officer, principal financial officer, principal accounting officer, controller and persons performing similar functions) and employees of the Company (collectively, “**Covered Persons**”) not only conduct themselves lawfully at all times, but also maintain the highest ethical standards in every aspect of their business dealings and seek to avoid even the appearance of improper behavior.

The Code serves as a guide for Covered Persons when faced with legal or ethical questions, and it is the responsibility of Covered Persons to read carefully and understand it. The Code is not all-inclusive, however, and we do not expect the Code to answer every possible question that may come up in the course of conducting business. The Company expects Covered Persons to use their own reasonable judgment at all times to follow the high ethical standards to which the Company is committed. If you are concerned about an ethical situation or are not sure whether specific conduct meets the Company’s standards of conduct, you are responsible for asking your supervisors or managers and, where appropriate, the Company’s Human Resources Department, Compliance Department or the Chief Legal Officer, any question that you feel is necessary to understand the Company’s expectations of you.

The Code is not intended to reduce or limit the other obligations that Covered Persons may have to the Company, including but not limited to those obligations set forth in the Company’s employee handbooks, policies or procedures related to business conduct which supplement and are in addition to this Code. Covered Persons may obtain a copy of any employee handbook, policy or procedure from the Company’s Human Resources Department, Compliance Department or Chief Legal Officer.

Directors should also refer to the Corporate Governance Guidelines for additional policies that specifically govern the conduct of directors. In the case of the Company’s non-employee directors, compliance with this Code is subject to provisions of the Company’s certificate of incorporation, bylaws, any stockholders agreement with the Company and other corporate governance documents (each as amended, restated and in effect).

No Covered Person should be misguided by any sense of false loyalty to the Company or a desire for profitability that might cause the Covered Person to disobey any applicable law or Company policy. Covered Persons who fail to comply (either in letter or spirit) with the Code may be subject to disciplinary action, including termination of employment. The following are examples of conduct that may result in discipline:

- Actions that violate any Company policy;
- Requesting others to violate any Company policy;

- Failure to promptly disclose a known or suspected violation of any Company policy;
- Failure to cooperate in Company investigations of possible violations of any Company policy;
- Retaliation against other Covered Persons for reporting a good faith integrity concern; and
- Failure to demonstrate the leadership and diligence needed to ensure compliance with Company policies and applicable law.

It is important to understand that a violation of this Code and certain Company policies may subject the Company and you to civil liability and damages, regulatory sanction, and/or criminal prosecution.

Conflicts of Interest

It is the Company's policy that all Covered Persons avoid any conflict between their personal interests and those of the Company. The purpose of this policy is to ensure that the Company's honesty and integrity, and therefore its reputation, are not compromised. The fundamental principle guiding this policy is that no Covered Person should have, or appear to have, personal interests or relationships that actually or potentially conflict with the best interests of the Company. In the case of the Company's non-employee directors, compliance with this Code is subject to provisions of the Company's certificate of incorporation, bylaws, any stockholders agreement with the Company and other corporate governance documents (each as amended, restated and in effect).

Exceptions to this policy may only be made after review and approval of specific or general categories by (i) agreement of at least two members of senior management (in the case of employees) or (ii) the Board of Directors of the Company (the "**Board**") or a committee thereof (in the case of executive officers or directors). Conflicts of interest may not always be clear cut, so if you have a question, you should consult with your supervisors or managers and, where appropriate, the Company's Chief Legal Officer.

It is not possible to give an exhaustive list of situations that might involve violations of this policy. However, the situations that would constitute a conflict in most cases include but are not limited to:

- Holding an interest in or accepting free or discounted goods or services from any organization that does, or is seeking to do, business with the Company, by any Covered Person who is in a position to directly or indirectly influence either the Company's decision to do business, or the terms upon which business could be done, with such organization. These restrictions exclude:
 - ownership of stocks, bonds or other securities valued at less than \$100,000, or, with respect to companies listed on a public securities exchange, if the amount of the interest is less than 1% of the value of the class of such securities; and

- investments in mutual funds, index funds, or Exchange Traded Funds, private equity funds, venture capital or similar funds that invest in a broad cross-section of companies and industries that may include Company customers, partners or vendors, as long as you are only a passive investor;
- Profiting personally, e.g., through commissions, loans, expense reimbursements or other payments, from any organization seeking to do business with the Company;
- Engaging in any business competing with the Company;
- Holding any material interest in a competitor to the Company;
- In the case of exempt employees, being employed by (including as a consultant) or seeking to do personal business with a competitor to the Company; or
- Taking part in a Company business decision that involves a company with which such person or such person's family members have a personal affiliation or a Company decision that involves hiring or supervising a family member.

A conflict of interest would also exist when a member of an employee's immediate family is involved in situations such as those above. The “**immediate family**” of an individual includes their spouse, domestic partner, parents, siblings, children, and any other relative who resides in the same household or any member of the household. Each individual's situation is different, and in evaluating a Covered Person's own situation, a Covered Person will have to consider many factors.

Covered Persons are required to report potential conflicts of interest to the Company, at hire, during the year to Human Resources and on an annual basis, must attest that they are not involved in or have disclosed any conflict-of-interest activities or relationships. Additionally, any Covered Person who becomes aware of a conflict or potential conflict involving an employee, other than an officer, should promptly bring it to the attention of a supervisor or manager. Any supervisor or manager who receives a report of a conflict or potential conflict must report it immediately to the Company's Chief Legal Officer. An actual or potential conflict of interest involving a member of senior management, other than an executive officer, should be disclosed directly to the Company's Chief Legal Officer, who will disclose such conflict of interest to the Board, and actual or potential conflicts of interest involving an executive officer or director should be disclosed directly to the Board. Alternatively, Covered Persons may utilize the notification procedures described below under “Reporting Any Illegal or Unethical Behavior.”

Corporate Opportunities

Covered Persons owe a duty to the Company to advance the Company's legitimate business interests when the opportunity to do so arises. Each Covered Person is prohibited from:

- Diverting to the Covered Person or to others any opportunities that are discovered through the use of the Company's property or information or as a result of the Covered Person's position with the Company;
- Using the Company's property or information or the Covered Person's position for improper personal gain; and
- Competing with the Company.

Notwithstanding the foregoing, in the case of the Company's non-employee directors, compliance with this Code is subject to provisions of the Company's certificate of incorporation, bylaws and any stockholders agreement with the Company.

Confidential Information

In the course of a Covered Person's participation in the work of the Company, a Covered Person may obtain or have access to non-public information that might be of use to competitors, or harmful to the Company or the other source of such information, if disclosed. Such information may have been or may be provided in written or electronic form or orally. All such information, from whatever source obtained and regardless of the Company's connection to the information, is referred to herein as "Confidential Information."

The Company is strongly committed to protecting Confidential Information, whether generated within the Company or obtained from some other source. The Company is also strongly committed to avoiding the misuse, or the appearance of misuse, of such information, whether in connection with the trading of securities or otherwise.

Covered Persons must maintain the confidentiality of Confidential Information, except when disclosure is either expressly authorized by the Company or required by law.

Notwithstanding the foregoing, neither this Code nor any other agreement with the Company or policy of the Company, shall be deemed to prohibit any current or former director, officer, or employee of the Company from communicating, cooperating or filing a charge or complaint with the SEC or any other governmental or law enforcement entity concerning possible violations of any legal or regulatory requirement, or making disclosures, including providing documents or other information to a governmental entity that are protected under the whistleblower provisions of any applicable law or regulation without notice to or approval of the Company, so long as (i) such communications and disclosures are consistent with applicable law and (ii) the information disclosed was not obtained through a communication that was subject to the attorney-client privilege (unless disclosure of that information would otherwise be permitted by an attorney pursuant to the applicable federal law, attorney conduct rules or otherwise). The Company will

not limit the right of any current or former director, officer, or employee to receive an award for providing information pursuant to the whistleblower provisions of any applicable law or regulation to the SEC or any other government agency. Any provisions of any agreement between the Company and any current or former director, officer, or employee that is inconsistent with the above language or that may limit the ability of any person to receive an award under the whistleblowing provisions of applicable law is hereby deemed invalid and will not be enforced by the Company.

Competition and Fair Dealing

We seek to outperform our competitors fairly and honestly. We seek competitive advantages through superior performance, never through unethical or illegal business practices. Stealing proprietary information, possessing trade secret information that was obtained without the owner's consent, or inducing such disclosures by past or present employees of other companies, is prohibited. Covered Persons should endeavor to respect the rights of and deal fairly with the Company's customers, suppliers, competitors, and employees. No Covered Person should take unfair advantage of anyone through manipulation, concealment, abuse of privileged information, misrepresentation of material facts, or any other intentional unfair-dealing practice.

No bribes, kickbacks or other similar payments in any form shall be made directly or indirectly to or for anyone for the purpose of obtaining or retaining business or obtaining any other favorable action. The Company and the individuals involved may be subject to disciplinary action as well as potential civil or criminal liability for violation of this policy.

Protection and Proper Use of Company Assets

Theft, carelessness and waste have a direct impact on the Company's profitability. Covered Persons have a duty to safeguard Company assets and ensure their efficient use. Company assets should be used only for legitimate business purposes and Covered Persons should take measures to ensure against their theft, damage, or misuse.

Company assets include tangible property, intellectual property such as patents, trademarks, business and proprietary information such as new products, salary information and any unpublished financial data and reports. Unauthorized use or distribution of this information is a violation of this Code.

Covered Persons who have access to proprietary and confidential information are obligated to safeguard it from unauthorized access in accordance with the Company's policy on Confidential Information described above.

Compliance with Laws, Rules and Regulations

Obeying the law, both in letter and in spirit, is one of the foundations on which the Company's ethical standards are built. In conducting the business of the Company, Covered Persons must respect and obey the laws of the jurisdictions in which we operate. Such laws include, but are not limited to, laws related to the Federal Healthcare Program (Medicare and Medicaid) requirements, Health Insurance and Portability Accountability Act (HIPAA) and other state and federal privacy laws, anti-kickback statutes, Stark Law, and federal and state False Claims Acts. Although not all

Covered Persons are expected to know the details of these laws, it is important to know enough about the applicable local, state and national laws to determine when to seek advice from the Compliance Department, the Company's Chief Legal Officer or other appropriate personnel. If a law conflicts with any Company policy or this Code, you must comply with the law. There are serious consequences for failing to follow any applicable laws, rules and regulations, including termination of service and potential criminal and civil penalties.

Inappropriate Trading

Prohibition Against Insider Trading

The federal securities laws prohibit any person who is in possession of material, non-public information from engaging in securities transactions on the basis of such information and from communicating such information to any other person for such use. Transacting in securities of the Company, or any other company, while you possess material, nonpublic information is known as "insider trading." "Tipping," which is also prohibited, means communicating such material, nonpublic information to another for his or her or its use. Any of these actions may amount to "insider trading" and are strictly prohibited.

What is considered "transacting" in securities?

Transactions in securities include any purchase, sale or other transaction to acquire, transfer or dispose of securities, including, but not limited to, open market purchases or sales; gifts, transfers or other contributions; pledges; exercises of stock options; sales of stock acquired upon the exercise of stock options; transactions made under an employee benefit plan such as a 401(k) plan or stock purchase plan; and transactions with respect to derivative instruments (whether or not issued by the subject company), relating to such company's securities.

Do "securities" include more than just common stock?

Securities include, but are not limited to, common stock; restricted stock; restricted stock units; preferred stock; debt securities, such as bonds, notes and debentures; put or call options; and other derivative instruments (whether or not issued by the subject company), which include, but are not limited to, options, warrants, unit interests, partnership interests or other equity interests, that are convertible or exchangeable into such company's securities, as well as instruments transferring, in whole or in part, any of the economic consequences of owning such company's securities and instruments providing another, directly or indirectly, with the opportunity to profit or share in any profit derived from, or otherwise economically benefit from, any increase or decrease in the value of any of such company's securities.

When is information "non-public," and what might be considered "material" information?

Generally, information is "non-public" if it has not been effectively made available to investors generally, and information is "material" if there is a substantial likelihood that a reasonable

investor would consider it important in making a decision to buy, sell or hold a security or where it is likely to have a significant effect on the market price of the security. Both positive and negative information may be material. Please refer to our Securities Trading Policy for examples of information that may be considered material.

You should resolve any question concerning materiality of particular information in favor of materiality, and, thus, disclosure should be avoided until such information has been publicly disclosed or it has been determined that such information is not, or has ceased to be, material. We note that decisions with respect to whether particular information is or is not material are judged in hindsight, and the Securities and Exchange Commission (the “**SEC**”) takes a broad view as to what information is considered material. If you have any questions as to whether certain information may be material, please contact the Chief Legal Officer or the Chief Legal Officer’s designee.

What am I prohibited from doing while in possession of material non-public information?

All Covered Persons are prohibited from:

- transacting in the Company’s securities at any time when in possession of material, non-public information about the Company;
- transacting in securities of any other company at any time when in possession of material, non-public information about that company; and
- disclosing material, non-public information to any other person (“tipping”), including spouses, relatives, friends, co-habitants or business associates, who then transacts in securities or passes the information on further.

Prohibition Against Other Improper Trading Activity – Such as Prediction Markets

In addition to the prohibition of transacting in Company securities while in possession of material non-public information, there are other trading activities in relation to the Company that, whether or not unlawful, you are prohibited from engaging in, as these transactions are not consistent with a long term investment in the Company, are designed to profit from fluctuations in the price of the Company’s securities or are designed to profit from the outcome of events related to the Company.

One example is prediction markets. A prediction market is any platform where participants can profit from the outcome of real world events, including those related to the Company. Examples could include events in which you possesses confidential information or material nonpublic information, such as M&A activity and regulatory matters.

Accordingly, you may not engage in activity of the type that is designed to profit from trading (versus investing) activity, that is designed to profit from or hedge against decreases in the value of the Company’s securities or that is designed to profit from the outcome of events related to the Company.

Are there prohibited trading activities regardless whether I possess material nonpublic

information?

Yes. Examples of such inappropriate trading activity include, but are not limited to:

- trading activity designed to profit from fluctuations in the price of these securities, such as “day trading” and arbitrage trading;

- engaging in “short-selling” of the Company’s securities (i.e., selling Company securities that the Covered Person does not own and borrowing such securities to make delivery); and
- using forward contracts, equity swaps, collars, exchange funds, puts, calls, options and other derivative securities or any instruments designed to increase in value as a result of, or hedge or offset any decrease in, the market value of the Company’s securities.

These prohibitions apply regardless of whether the securities have been granted to a Covered Person by the Company as part of compensation or are held, directly or indirectly, by a Covered Person.

What is the Company’s policy on margin accounts and pledging?

No Covered Person may purchase the Company’s securities on margin, borrow against any account in which the Company’s securities are held or pledge the Company’s securities as collateral for a loan.

Additional Sources of Information

In addition to the foregoing, the Company has also adopted a Securities Trading Policy, which supplements this Code and applies to directors, executive officers and employees of the Company as well as family members and trusts of such persons, corporations and other entities controlled by such persons. All Covered Persons should read such policy in its entirety and periodically refer to it for additional guidance.

If you have any doubts as to the propriety of any transaction, you should seek advice from the Chief Legal Officer or the Chief Legal Officer’s designee before undertaking the sale or purchase of any of the Company’s or other’s securities.

Accuracy of Records

It is the Company’s policy to make full, fair, accurate, timely and understandable disclosures in compliance with applicable laws and regulations in all reports and documents that the Company files with, or submits to, the SEC, state agencies, and in all other public communications made by the Company.

The integrity, reliability and accuracy in all material respects of the Company’s books, records and financial statements are fundamental to the Company’s continued and future business success. In addition, as a company whose stock is publicly traded, the Company is subject to a number of laws and regulations that govern our business records, including U.S. securities laws. The Company must record its financial activities in compliance with all applicable laws and accounting practices and provide current, complete and accurate information to any and all government agencies. No Covered Person may cause the Company to enter into a transaction with the intent to document or record it in a deceptive or unlawful manner. In addition, no Covered Person may create any false or artificial documentation or book entry for any transaction entered into by the Company. Similarly, Covered Persons who have responsibility for accounting and financial reporting matters have a responsibility to accurately record all funds, assets and transactions on the Company’s

books and records.

Reporting Any Illegal or Unethical Behavior

If you believe that actions have taken place, may be taking place or may be about to take place that violate or would violate this Code, the policies referenced herein or any applicable legal or regulatory requirements or that concern any accounting, internal accounting controls or auditing matters, you are expected to bring the matter to the attention of the Company. You are encouraged to talk to supervisors and managers about actual or suspected illegal or unethical behavior and when in doubt about the best course of action in a particular situation.

In the case of employees, reports can be made to a supervisor, manager, or other management staff within the employee's specific chain of command. If employees are uncomfortable about raising concerns directly to a supervisor or if a concern has been raised and not addressed, employees should report their concern through one of the following methods, which methods of reporting are also available to persons that are not employees:

- (a) Calling the toll-free Compliance Action Line at 1.866.293.3863;
- (b) Calling the Compliance Department at 502.630.7023;
- (c) Writing to the Compliance Department at BrightSpring Support Center, 805 N. Whittington Parkway, Louisville, Kentucky 40222, Attn: Compliance Department;
- (d) Sending an email to compliance@brightspringhealth.com;
- (e) Submitting online through the website: www.brightspringhealth.com/contact-us/; and
- (f) By accessing the QR code or Brightspringhealth.EthicsPoint.com:



Employees may report any violations or suspected violations of accounting or auditing matters, applicable laws and regulatory requirements or the Company's non-retaliation policies (as detailed below) openly, confidentially or anonymously. Such persons can report any "Accounting

Allegation,” “Compliance Allegation” or “Retaliatory Act” to the Audit Committee, Chief Legal Officer, Chief Accounting Officer or Chief Compliance Officer using the same methods set forth above, and specifying the nature of the report (as set forth in our Reporting Accounting Allegations Policy, Reporting Compliance Issues Policy and Reporting of Retaliation Policy). Unless necessary to conduct an adequate investigation or compelled by judicial or other legal process, the Company will protect the identity of any person who reports potential misconduct and who asks that their identity remain confidential. The Company will also use reasonable efforts to protect the identity of the person about or against whom an allegation is brought, unless and until it is determined that a violation has occurred. Any person involved in any investigation in any capacity of possible misconduct must not discuss or disclose any information to anyone outside of the investigation unless required by law or when seeking his or her own legal advice, and is expected to cooperate fully in any investigation.

In particular, as an employee, you are required to report suspected Medicare and Medicaid ***Fraud***, ***Waste*** and ***Abuse*** (FWA).

Fraud involves knowingly submitting, or causing to be submitted, false claims or making misrepresentations of fact to get a federal health care payment when no entitlement would otherwise exist; knowingly soliciting, getting, offering, or paying remuneration (for example, kickbacks, bribes, or rebates) to induce or reward referrals for items or services reimbursed by federal health care programs; or making prohibited referrals for certain designated health services is another example. Fraud requires intent to get payment and knowledge the actions are wrong.

Waste describes practices that, directly or indirectly, result in unnecessary Medicare and Medicaid Program costs, like overusing services. Waste is the misuse of resources.

Abuse describes practices that, directly or indirectly, result in unnecessary Medicare and Medicaid Program costs. Abuse includes any practice that does not provide patients with medically necessary services or meet professionally recognized standards of care.

Any other interested party may report any violations or suspected violations of this Code, the policies referenced herein or any other applicable legal or regulatory requirement or that concerns any accounting, internal accounting controls or auditing matters openly, confidentially or anonymously.

Neither the Company, any committee of the Board nor any director, officer, employee, contractor, subcontractor or agent of the Company will, directly or indirectly, discharge, demote, suspend, threaten, harass or in any manner discriminate or retaliate against any person who, in good faith, makes a report to or otherwise assists the Board, any committee of the Board, management or any other person or group, including any governmental, regulatory or law enforcement body, in investigating a report. These prohibitions also apply to BrightSpring’s subsidiaries and affiliates whose financial information is included in the consolidated financial statements of BrightSpring. Any person who engages in any such retaliation is subject to discipline, up to and including termination, and in appropriate cases, civil and/or criminal liability.

Any use of these reporting procedures in bad faith or in a false or frivolous manner will be considered a violation of this Code.

Administration

Board of Directors. The Board of Directors, through the Quality and Compliance Committee will help ensure this Code is properly administered. The Quality and Compliance Committee is responsible for the periodic review of the compliance procedures in place to implement this Code and will recommend clarifications or necessary changes to this Code to the Board for approval.

Officers and Managers. All officers and managers are responsible for reviewing this Code with their employees and ensuring that all employees, officers and directors have signed the attached certification. Officers and managers are also responsible for the diligent review of practices and procedures in place to help ensure compliance with this Code.

Waivers of the Code

Any waiver of any provision of this Code for executive officers or directors of the Company must be approved by the Board of Directors and will be promptly disclosed as required by applicable securities law and/or stock exchange rules.

Date Last Amended: July 29, 2026