

BRIGHTSPRING HEALTH SERVICES, INC.

COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS

CHARTER

I. PURPOSE

The Compensation Committee (the “*Committee*”) shall provide assistance to the Board of Directors (the “*Board*”) of BrightSpring Health Services, Inc. (the “*Company*”) by fulfilling the Committee’s responsibilities and duties outlined in Section IV.

II. STRUCTURE AND OPERATIONS

Composition and Qualifications

The Committee shall be composed of three or more members of the Board, each of whom shall be determined by the Board to meet the criteria for independence under the applicable Nasdaq Listing Rules. In addition, at least two of the members of the Committee shall have been determined to be “Non-Employee Directors” within the meaning of Rule 16b-3 under the Securities Exchange Act of 1934, as amended (the “*Exchange Act*”).

Appointment and Removal

The members of the Committee shall be appointed by the Board and each member shall serve until such member’s successor is duly elected and qualified or until such member’s earlier resignation, removal, retirement, disqualification or death. The members of the Committee may be removed, with or without cause, by action of the Board.

Chair

The chair of the Committee (the “*Chair*”) shall be appointed by the Board, which appointment may be made on the recommendation of the Nominating and Corporate Governance Committee. In the absence of such appointment, the members of the Committee shall designate a Chair by majority vote of the full Committee membership. The Chair will chair all meetings of the Committee and is responsible for setting the agendas for Committee meetings. In the absence of the Chair, the Committee shall select another member to preside.

Delegation to Subcommittees

The Committee may form subcommittees composed of one or more of its members for any purpose that the Committee deems appropriate and may delegate to such subcommittees such power and authority as the Committee deems appropriate; provided, however, that when appropriate to satisfy the requirements of Rule 16b-3 under the Exchange Act, any such subcommittee shall be composed solely of two or more members that have been determined to be “Non-Employee Directors” within the meaning of Rule 16b-3 under the Exchange Act.

The Committee shall have the authority to delegate to one or more officers of the Company its authority and responsibilities hereunder as it deems appropriate, including but not limited to, to make grants and awards of cash or options or other equity securities to any non-executive officer (as defined below) of the Company under the Company's incentive-compensation or other equity-based plans as the Committee deems appropriate and in accordance with the terms of such plan; provided that such delegation is in compliance with the relevant incentive compensation plan, applicable stock exchange rules, the Company's articles of incorporation and bylaws and applicable federal, state and local law.

III. MEETINGS

The Committee shall meet as often as it determines is appropriate to carry out its responsibilities under this Charter. The chair of the Board or any member of the Committee may call meetings of the Committee. The same procedural rules concerning notice of meetings, actions by written consent or telephonic meetings and meetings held by other means of remote communication, and other procedural matters, shall apply to Committee meetings as apply to meetings of the Board under the Company's articles of incorporation and bylaws and other governing documents.

As part of its review and establishment of the performance criteria and compensation of executive officers, the Committee should meet separately with the Chief Executive Officer and any other corporate officers, as it deems appropriate. However, the Committee should meet regularly without such officers present, and shall deliberate and vote with respect to such officers' compensation without such officers being present.

The Committee may invite to its meetings any director, management of the Company and such other persons as it deems appropriate in order to carry out its responsibilities. The Committee may also exclude from its meetings any persons (other than a member of the Committee) it deems appropriate in order to carry out its responsibilities.

A majority of the members of the Committee shall constitute a quorum for the transaction of business. The act of a majority of those present at any meeting at which there is a quorum shall be the act of the Committee.

IV. RESPONSIBILITIES AND DUTIES

The following functions are expected to be the common recurring activities of the Committee in carrying out its responsibilities. These functions should serve as a guide with the understanding that the Committee may carry out additional functions and adopt additional policies and procedures as may be required or appropriate in light of changing business, legislative, regulatory, legal or other conditions. The Committee may also carry out any other responsibilities and duties delegated to it by the Board from time to time.

The Committee, in discharging its oversight role, is empowered to study, review or investigate any matter of interest or concern that the Committee deems appropriate and may, in its sole discretion, retain, obtain the advice of and terminate any compensation consultant, legal counsel or other adviser. The Committee shall be directly responsible for the appointment, compensation and oversight of any compensation consultant, legal counsel or other adviser retained by the Committee. The Company shall provide appropriate funding, as determined by the Committee, for payment of reasonable

compensation to any compensation consultant, legal counsel or other adviser retained by the Committee, as well as funding for the payment of ordinary administrative expenses of the Committee that are necessary or appropriate in carrying out its duties.

The Committee shall undertake an independence assessment prior to selecting any compensation consultant, legal counsel or other advisers that will provide advice to the Committee taking into consideration all factors relevant to such adviser's independence from management, including the factors required by Nasdaq from time to time.

It is expected that the Committee will evaluate, on at least an annual basis, whether any work provided by the Committee's compensation consultant raised any conflict of interest.

Setting Compensation for Executive Officers and Directors

1. Establish and review the overall compensation philosophy of the Company.
2. Review and recommend to the full Board, corporate goals and objectives relevant to Chief Executive Officer ("**CEO**") and review and approve other executive officer annual performance objectives, if any ("executive officer" has the same meaning specified for the term "officer" in Rule 16a-1(f) under the Exchange Act).
3. Evaluate the performance of the CEO in light of such goals and objectives and, review and recommend to the full Board, the annual salary, bonus, equity-based incentive and other benefits, direct and indirect, of the CEO.
4. Evaluate the performance of the executive officers other than the CEO, and review and approve, the annual salary, bonus, equity and equity-based incentives and other benefits, direct and indirect, of the executive officers other than the CEO.
5. In connection with executive compensation programs:
 - (a) review and approve, or recommend to the full Board, new or modified executive compensation programs;
 - (b) review on a periodic basis the operations of the Company's executive compensation programs to determine whether they are effective in achieving their intended purpose(s);
 - (c) establish and periodically review policies for the administration of executive compensation programs; and
 - (d) take steps to modify any executive compensation program to enhance the alignment of payments and benefits with executive and corporate performance and the Company's business strategy.
6. Establish and periodically review policies in the area of senior management perquisites.

7. Consider policies and procedures pertaining to expense accounts of senior executives.
8. To the extent applicable, oversee the Company's compliance with rules and regulations of the Securities and Exchange Commission (the "*SEC*") regarding stockholder advisory votes on executive compensation and the frequency of such votes.
9. Review and recommend to the Board the form and amount of director compensation.
10. Review and approve or recommend to the Board, any employment or service-related contracts or transaction involving current or former directors and executive officers of the Company, and any related compensation, including consulting arrangements, employment contracts, severance or termination arrangements.
11. To the extent applicable, consider, on at least an annual basis, whether risks arising from the Company's compensation policies and practices for all employees, including non-executive officers, are reasonably likely to have a material adverse effect on the Company.

Monitoring Incentive and Equity-Based Compensation Plans

12. Review and approve, or recommend to the Board, the Company's equity-based compensation plans and, to the extent subject to the approval of the Board, incentive-compensation plans, and administer the plans in accordance with their terms or oversee the activities of the individuals responsible for administering those plans, as applicable.
13. Review and approve, and with respect to the CEO recommend to the full Board, all equity-based awards, including pursuant to the Company's equity-based plans, subject to the ability of the Committee to delegate authority pursuant to Section II of this Charter.
14. Monitor the Company's regulatory compliance with respect to compensation matters.
15. Monitor compliance by executives with the rules and guidelines of the Company's equity-based plans.
16. Review and approve any stock ownership guidelines for directors and executive officers of the Company and any "clawback" policy of the Company and monitor compliance therewith.
17. Review and monitor any employee retirement, profit sharing and benefit plans.

Continuity/Succession Planning Process

18. Oversee and approve the management continuity planning process and review and evaluate the policies and principles for executive officer succession (other than CEO succession which is an obligation of the Nominating and Corporate Governance Committee).

Talent Development and Corporate Culture

19. Review and discuss with management the Company's policies and practices related to its management of human capital resources, including talent development, retention, overall employee wellness and engagement of Company personnel.
20. Review and discuss with management the Company's corporate culture and strategies.

Reports

21. Review and discuss with management the "Compensation Discussion and Analysis" (the "CD&A"), required to be included in the Company's annual proxy statement or annual report on Form 10-K, in accordance with the rules of the SEC and, based on that review and discussion, determine whether or not to recommend to the Board that the CD&A be included in the Company's annual proxy statement or annual report on Form 10-K, as applicable.
22. Prepare the compensation committee report on executive officer compensation as required by the SEC to be included in the Company's annual proxy statement or annual report on Form 10-K filed with the SEC.
23. Report regularly to the Board including:
 - (a) following meetings and unanimous written consents of the Committee; and
 - (b) with respect to such other matters as are relevant to the Committee's discharge of its responsibilities.

The Committee shall provide such recommendations to the Board as the Committee may deem appropriate. The report to the Board may take the form of an oral report by the Chair or any other member of the Committee designated by the Committee to make such report.

24. Maintain minutes or other records of meetings and activities of the Committee.

Other Activities

25. The Committee will perform any other duties or responsibilities within the scope of its functions as (i) the Committee may determine, provided that such duties and responsibilities are consistent with the Company's articles of incorporation, bylaws and other governing documents, (ii) may otherwise be required by law or regulation, or (iii) may be delegated to the Committee by the Board from time to time.

V. ANNUAL PERFORMANCE EVALUATION

It is expected that the Committee shall perform a review and evaluation, at least annually, of the performance of the Committee and its members, including by reviewing the compliance by the Committee with this Charter. In addition, the Committee shall periodically review and reassess the adequacy of this Charter and recommend to the Board any proposed changes to this Charter that the Committee considers necessary or appropriate. The Committee may conduct such evaluations and

reviews in such manner as it deems appropriate.

Date Last Amended: April 28, 2026.