

OMB APPROVAL	
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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

1. Name and Address of Reporting Person* <u>KKR Phoenix Aggregator L.P.</u> _____ (Last) (First) (Middle) <u>30 HUDSON YARDS</u> _____ (Street) <u>NEW YORK NY 10001</u> _____ (City) (State) (Zip)	2. Issuer Name and Ticker or Trading Symbol <u>BrightSpring Health Services, Inc. [BTSG]</u>	5. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director <input checked="" type="checkbox"/> 10% Owner Officer (give title below) Other (specify below)
	3. Date of Earliest Transaction (Month/Day/Year) <u>03/04/2026</u>	
4. If Amendment, Date of Original Filed (Month/Day/Year)		

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)		4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)			5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
			Code	V	Amount	(A) or (D)	Price			
Common Stock	03/04/2026		S		19,715,000	D	\$40.961 ⁽¹⁾	42,227,032	I	See Footnotes ⁽²⁾⁽³⁾
Common Stock	03/04/2026		J ⁽⁴⁾		402,773	D	\$0	41,824,259	I	See Footnotes ⁽²⁾⁽³⁾
Common Stock	03/04/2026		G ⁽⁵⁾		49,295	D	\$0	0	I	See Footnote ⁽⁵⁾
Common Stock	03/04/2026		G ⁽⁶⁾		31,918	D	\$0	0	I	See Footnote ⁽⁶⁾

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)	8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date					

1. Name and Address of Reporting Person* <u>KKR Phoenix Aggregator L.P.</u> _____ (Last) (First) (Middle) <u>30 HUDSON YARDS</u> _____ (Street) <u>NEW YORK NY 10001</u> _____ (City) (State) (Zip)
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1. Name and Address of Reporting Person* <u>KKR Phoenix Aggregator GP LLC</u> _____ (Last) (First) (Middle) <u>30 HUDSON YARDS</u> _____ (Street)

(Street)	NEW YORK	NY	10001
(City)	(State)	(Zip)	
1. Name and Address of Reporting Person*			
KKR Americas Fund XII L.P.			
(Last)	(First)	(Middle)	
30 HUDSON YARDS			
(Street)	NEW YORK	NY	10001
(City)	(State)	(Zip)	
1. Name and Address of Reporting Person*			
KKR Associates Americas XII L.P.			
(Last)	(First)	(Middle)	
30 HUDSON YARDS			
(Street)	NEW YORK	NY	10001
(City)	(State)	(Zip)	
1. Name and Address of Reporting Person*			
KKR Americas XII Ltd			
(Last)	(First)	(Middle)	
30 HUDSON YARDS			
(Street)	NEW YORK	NY	10001
(City)	(State)	(Zip)	

Explanation of Responses:

- The price of \$40.961 represents the net price received per share of common stock of BrightSpring Health Services, Inc. for shares sold pursuant to an underwritten public offering.
- Represents securities held by KKR Phoenix Aggregator L.P. KKR Phoenix Aggregator GP LLC is the general partner of KKR Phoenix Aggregator L.P. KKR Americas Fund XII L.P. is the sole member of KKR Phoenix Aggregator GP LLC. KKR Associates Americas XII L.P. is the general partner of KKR Americas Fund XII L.P. KKR Americas XII Limited is the general partner of KKR Associates Americas XII L.P. KKR Group Partnership L.P. is the sole shareholder of KKR Americas XII Limited. KKR Group Holdings Corp. is the general partner of KKR Group Partnership L.P. KKR Group Co. Inc. is the sole shareholder of KKR Group Holdings Corp. KKR & Co. Inc. is the sole shareholder of KKR Group Co. Inc. KKR Management LLP is the Series I preferred stockholder of KKR & Co. Inc. Messrs. Henry R. Kravis and George R. Roberts are the founding partners of KKR Management LLP.
- Each of the Reporting Persons disclaims beneficial ownership of the securities reported herein, except to the extent of such Reporting Person's pecuniary interest therein. The filing of this statement shall not be deemed to be an admission that, for purposes of Section 16 of the Securities Exchange Act of 1934 or otherwise, the Reporting Persons are the beneficial owners of any securities reported herein.
- Represents distributions of such shares in connection with the sale reported herein by KKR Phoenix Aggregator L.P. and certain of its affiliates to their respective partners and shareholders as in-kind distributions. These in-kind distributions are for the purpose of the ultimate recipients making charitable donations of shares of common stock.
- Represents the donation by Mr. Kravis of shares received in the in-kind distribution described in footnote (4) above.
- Represents the donation by Mr. Roberts of shares received in the in-kind distribution described in footnote (4) above.

Remarks:

Because no more than 10 reporting persons can file any one Form 4 through the Securities and Exchange Commission's EDGAR system, certain affiliates of the Reporting Persons have filed a separate Form 4.

[See Exhibit 99.1](#)

[03/04/2026](#)

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

KKR PHOENIX AGGREGATOR L.P. 03/04/2026
By: KKR Phoenix Aggregator GP LLC, its general partner

By: /s/ Christopher Lee
Name: Christopher Lee
Title: Assistant Secretary

KKR PHOENIX AGGREGATOR GP LLC 03/04/2026

By: /s/ Christopher Lee
Name: Christopher Lee
Title: Assistant Secretary

KKR AMERICAS FUND XII L.P. 03/04/2026
By: KKR Associates Americas XII L.P., its general partner
By: KKR Americas XII Limited, its general partner

By: /s/ Christopher Lee
Name: Christopher Lee
Title: Assistant Secretary

KKR ASSOCIATES AMERICAS XII L.P. 03/04/2026
By: KKR Americas XII Limited, its general partner

By: /s/ Christopher Lee
Name: Christopher Lee
Title: Assistant Secretary

KKR AMERICAS XII LIMITED 03/04/2026

By: /s/ Christopher Lee
Name: Christopher Lee
Title: Assistant Secretary
